

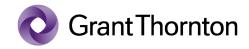
Financial Statements

Pacific Centre Family Services Association

March 31, 2023

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Independent Auditors' Report

Grant Thornton LLP Suite 650 1675 Douglas Street Victoria, BC V8W 2G5

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To the directors of Pacific Centre Family Services Association

Opinion

We have audited the financial statements of Pacific Centre Family Services Association ("the Association"), which comprise the statement of financial position as at March 31, 2023, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Pacific Centre Family Services Association as at March 31, 2023, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-forprofit organizations.

Basis for Opinion

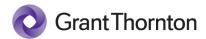
We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial **Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other legal and regulatory requirements

As required by the Society's Act (British Columbia), we report that, in our opinion, the accounting principles in the Canadian accounting standards for not-for-profit organizations have been applied on a consistent basis with that of the preceding year.

Victoria, Canada September 22, 2023

Chartered Professional Accountants

Grant Thornton LLP

Pacific Centre Family Services Association Statement of Financial Position

Year Ended March 31

| real Ended March 51 | | | | | | | | |
|--|----------|----------------|-----|------------|-----|------------------|------------------|------------------|
| | | Capital | | Operating | | | Total | Total |
| | | Assets | | Fund | | Restricted | 2023 | 2022 |
| Assets | | | | | | | | |
| Current | | | | | | | | |
| Cash (Note 5) | \$ | - | \$ | 733,293 | \$ | - \$ | 733,293 \$ | 236,409 |
| Receivables | | - | | 98,706 | | - | 98,706 | 212,219 |
| Prepaids | | - | | 10,160 | | - | 10,160 | 4,101 |
| Interfund balances | | _ | | · <u>-</u> | | 40,560 | 40,560 | 40,560 |
| | | - | _ | 842,159 | | 40,560 | 882,719 | 493,289 |
| Tangible capital assets (Note 4 and 8) | 2 | 4,667,371 | | _ | | _ | 4,667,371 | 3,963,866 |
| rangible suprial associa (iveta ir and o) | _ | 1,001,011 | | | | | .,001,011 | 0,000,000 |
| | \$ | 4,667,371 | \$ | 842,159 | \$ | 40,560 \$ | 5,550,090 \$ | 4,457,155 |
| | | | | | | | | |
| Liabilities | | | | | | | | |
| Current | ተ | | φ | E4E 242 | Φ | • | E4E 242 ¢ | 220 704 |
| | \$ | - | \$ | 515,342 | Ъ | - \$ | , | |
| Deferred revenue (Note 6) | | - | | 690,590 | | - | 690,590 | 466,689 |
| Deferred capital contributions | | 1,467,128 | | - | | | 1,467,128 | 642,682 |
| (Note 7) Accrued benefits | | | | 160.750 | | | 400.750 | 144 672 |
| | | - FC 440 | | 169,759 | | - | 169,759 | 141,673 |
| Current portion of mortgage (Note 8) | | 56,449 | | 40.500 | | - | 56,449 | 1,813,786 |
| Interfund balances | | - | | 40,560 | | | 40,560 | 40,560 |
| | _ | 1,523,577 | | 1,416,251 | | - | 2,939,828 | 3,436,171 |
| Long-term portion of mortgage (Note 8) | | 1,702,369 | | _ | | _ | 1,702,369 | _ |
| | , | · · · · · | _ | | | | | |
| | | 3,225,946 | | 1,416,251 | | | 4,642,197 | 3,436,171 |
| Net Assets | | | | | | | | |
| Unrestricted | | | | (574,092) | | | (574,092) | (526,974) |
| | | - 1,441,425 | | (374,092) | | - | | , |
| Invested in capital assets | | 1,441,425 | | - | | - 24 722 | 1,441,425 | 1,507,398 |
| Capital replacement reserve Externally restricted (Note 9) | | - | | - | | 24,733 15,827 | 24,733 15,827 | 24,733 15,827 |
| LAGINARY TESTIFIED (NOTE 3) | | - | | - | | | | |
| | _ | 1,441,425 | | (574,092) | _ | 40,560 | 907,893 | 1,020,984 |
| | \$ | 4,667,371 | \$_ | 842,159 | \$_ | 40,560 \$ | 5,550,090 \$ | 4,457,155 |



Pacific Centre Family Services Association Statement of Operations

| Stopping the violence 168,228 170,92 Youth gang intervention 150,200 156,61 Better at home 123,400 117,38 Intake program 208,125 95,59 Family violence program 63,801 72,63 ESP - 51,33 Salary costs (Page 16) 5,436,402 2,708,26 Salaries 2,685,401 1,622,18 Physician and nurse practitioner fees 1,348,761 - Employee benefits 664,980 410,09 Expenditures (Page 16) 8 228,133 130,09 Building occupancy 304,533 276,92 Amortization 228,133 130,09 Office 129,372 54,80 Supplies 74,466 10,73 Property taxes 36,000 36,00 Purchased services 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 6,60 | Year ended March 31 | 2023 | | 2022 |
|--|---|-----------|-----|-----------|
| Westshore Community Health Centre \$ 3,098,072 \$ 587,72 Community outreach prevention and education 412,794 320,00 Youth services 298,489 282,94 Substance use program 250,710 251,34 Community counselling 271,602 221,92 Administration 199,210 190,97 Sexual abuse intervention program 191,771 188,66 Stopping the violence 168,228 170,92 Youth gang intervention 150,200 156,61 Better at home 123,400 117,38 Intake program 208,125 95,59 Family violence program 63,801 72,63 ESP - 51,33 Salary costs (Page 16) 5 2,685,401 1,622,18 Physician and nurse practitioner fees 1,348,761 - Employee benefits 664,980 410,09 Expenditures (Page 16) 3 4,699,142 2,032,27 Expenditures (Page 16) 3 4,699,142 2,032,27 Expenditures (Pa | | | | |
| Community outreach prevention and education Youth services 298,489 320,00 Youth services 298,489 282,94 Substance use program 250,710 251,34 Community counselling 271,602 221,92 Administration 199,210 190,97 Sexual abuse intervention program 191,771 188,86 Stopping the violence 168,228 170,92 Youth gang intervention 150,200 156,61 Better at home 123,400 117,38 Intake program 208,125 95,59 Family violence program 63,801 72,63 ESP - 51,33 Salary costs (Page 16) Salaries 2,685,401 1,622,18 Physician and nurse practitioner fees 1,348,761 - Employee benefits 664,980 410,09 Expenditures (Page 16) 304,533 276,92 Building occupancy 304,533 276,92 Amortization 228,133 130,09 Office 129,372 54,80 | | 0.000.070 | Φ. | 507.700 |
| Youth services 298,489 282,94 Substance use program 250,710 251,34 Community counselling 271,602 221,92 Administration 199,210 190,97 Sexual abuse intervention program 191,771 188,86 Stopping the violence 168,228 170,92 Youth gang intervention 150,200 156,61 Better at home 123,400 117,38 Intake program 208,125 95,59 Family violence program 63,801 72,63 ESP - 51,33 Salary costs (Page 16) 2,685,401 1,622,18 Physician and nurse practitioner fees 1,348,761 - Employee benefits 664,980 410,09 Expenditures (Page 16) 304,533 276,92 Building occupancy 304,533 276,92 Amortization 228,133 130,09 Office 129,372 54,80 Supplies 74,466 10,73 Property taxes 36,000 36 | • | | \$ | |
| Substance use program 250,710 251,34 Community counselling 271,602 221,92 Administration 199,210 190,97 Sexual abuse intervention program 191,771 188,66 Stopping the violence 168,228 170,92 Youth gang intervention 150,200 156,61 Better at home 123,400 117,38 Intake program 208,125 95,59 Family violence program 3,801 72,63 ESP - 51,33 Salary costs (Page 16) 3 2,685,401 1,622,18 Salaries 2,685,401 1,622,18 - Physician and nurse practitioner fees 1,348,761 - - Employee benefits 664,980 410,09 Expenditures (Page 16) 8uilding occupancy 304,533 276,92 Amortization 228,133 130,00 Office 129,372 54,80 Supplies 74,466 10,73 Property taxes 36,000 36,00 < | · · · · · · · · · · · · · · · · · · · | • | | |
| Community counselling 271,602 221,92 Administration 199,210 190,97 Sexual abuse intervention program 191,771 188,86 Stopping the violence 168,228 170,92 Youth gang intervention 150,200 156,61 Better at home 123,400 117,38 Intake program 208,125 95,59 Family violence program 63,801 72,63 ESP - 51,33 Salary costs (Page 16) 2,685,401 1,622,18 Physician and nurse practitioner fees 1,348,761 - Employee benefits 664,980 410,09 Expenditures (Page 16) 304,533 276,92 Amortization 228,133 130,09 Office 129,372 54,80 Supplies 74,466 10,73 Property taxes 36,000 36,00 Purchased services 26,683 46,86 Interest and bank charges 15,181 8,65 Staff training 9,284 6,60 </td <td></td> <td></td> <td></td> <td></td> | | | | |
| Administration 199,210 190,97 Sexual abuse intervention program 191,771 188,86 Stopping the violence 168,228 170,92 Youth gang intervention 150,200 156,61 Better at home 123,400 117,38 Intake program 208,125 95,59 Familly violence program 63,801 72,63 ESP - 51,33 Salary costs (Page 16) 5,436,402 2,708,26 Salaries 2,685,401 1,622,18 Physician and nurse practitioner fees 1,348,761 - Employee benefits 664,980 410,09 Expenditures (Page 16) 304,533 276,92 Amortization 228,133 130,09 Office 129,372 54,80 Supplies 74,466 10,73 Property taxes 36,000 36,00 Purchased services 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 | · | | | |
| Sexual abuse intervention program 191,771 188,86 Stopping the violence 168,228 170,92 Youth gang intervention 150,200 156,61 Better at home 123,400 117,38 Intake program 208,125 95,59 Family violence program 63,801 72,63 ESP - 51,33 Salary costs (Page 16) 5,436,402 2,708,26 Salaries 2,685,401 1,622,18 Physician and nurse practitioner fees 1,348,761 - Employee benefits 664,980 410,09 Expenditures (Page 16) 8 4,699,142 2,032,27 Expenditures (Page 16) 8 304,533 276,92 Amortization 228,133 130,09 Office 129,372 54,80 Supplies 74,466 10,73 Property taxes 36,000 36,00 Purchased services 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 </td <td>,</td> <td></td> <td></td> <td></td> | , | | | |
| Stopping the violence 168,228 170,92 Youth gang intervention 150,200 156,61 Better at home 123,400 117,38 Intake program 208,125 95,59 Family violence program 63,801 72,63 ESP - 51,33 Salary costs (Page 16) 5,436,402 2,708,26 Salaries 2,685,401 1,622,18 Physician and nurse practitioner fees 1,348,761 - Employee benefits 664,980 410,09 Expenditures (Page 16) 8 228,133 130,09 Building occupancy 304,533 276,92 Amortization 228,133 130,09 Office 129,372 54,80 Supplies 74,466 10,73 Property taxes 36,000 36,00 Purchased services 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 6,60 | | • | | |
| Youth gang intervention 150,200 156,61 Better at home 123,400 117,38 Intake program 208,125 95,59 Family violence program 63,801 72,63 ESP - 51,33 Salary costs (Page 16) 5,436,402 2,708,26 Salaries 2,685,401 1,622,18 Physician and nurse practitioner fees 1,348,761 - Employee benefits 664,980 410,09 Expenditures (Page 16) 4,699,142 2,032,27 Expenditures (Page 16) 304,533 276,92 Amortization 228,133 130,09 Office 129,372 54,80 Supplies 74,466 10,73 Property taxes 36,000 36,000 Purchased services 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 6,60 | · | • | | 188,867 |
| Better at home 123,400 117,38 Intake program 208,125 95,59 Family violence program 63,801 72,63 ESP 5,436,402 2,708,26 Salary costs (Page 16) 5,436,402 2,708,26 Salaries 2,685,401 1,622,18 Physician and nurse practitioner fees 1,348,761 - Employee benefits 664,980 410,09 Expenditures (Page 16) 304,533 276,92 Building occupancy 304,533 276,92 Amortization 228,133 130,09 Office 129,372 54,80 Supplies 74,466 10,73 Property taxes 36,000 36,00 Property taxes 36,000 36,00 Property taxes 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 6,60 | ······································ | • | | 170,929 |
| Intake program 208,125 95,59 Family violence program 63,801 72,63 ESP - 51,33 Salary costs (Page 16) 5,436,402 2,708,26 Salaries 2,685,401 1,622,18 Physician and nurse practitioner fees 1,348,761 - Employee benefits 664,980 410,09 Expenditures (Page 16) 4,699,142 2,032,27 Expenditures (Page 16) 304,533 276,92 Amortization 228,133 130,09 Office 129,372 54,80 Supplies 74,466 10,73 Property taxes 36,000 36,000 Purchased services 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 6,60 | | • | | 156,615 |
| Family violence program 63,801 72,63 ESP - 51,33 Salary costs (Page 16) 5,436,402 2,708,26 Salaries 2,685,401 1,622,18 Physician and nurse practitioner fees 1,348,761 - Employee benefits 664,980 410,09 Expenditures (Page 16) 304,533 276,92 Amortization 228,133 130,09 Office 129,372 54,80 Supplies 74,466 10,73 Property taxes 36,000 36,00 Purchased services 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 6,60 | Better at home | • | | 117,384 |
| ESP 51,33 | , , | • | | 95,590 |
| 5,436,402 2,708,26 Salary costs (Page 16) 2,685,401 1,622,18 Physician and nurse practitioner fees 1,348,761 - Employee benefits 664,980 410,09 Expenditures (Page 16) 4,699,142 2,032,27 Expenditures (Page 16) 304,533 276,92 Amortization 228,133 130,09 Office 129,372 54,80 Supplies 74,466 10,73 Property taxes 36,000 36,000 Purchased services 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 6,60 | Family violence program | 63,801 | | 72,638 |
| Salary costs (Page 16) Salaries 2,685,401 1,622,18 Physician and nurse practitioner fees 1,348,761 - Employee benefits 664,980 410,09 Expenditures (Page 16) Building occupancy 304,533 276,92 Amortization 228,133 130,09 Office 129,372 54,80 Supplies 74,466 10,73 Property taxes 36,000 36,000 Purchased services 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 6,60 | ESP | - | | 51,330 |
| Salaries 2,685,401 1,622,18 Physician and nurse practitioner fees 1,348,761 - Employee benefits 664,980 410,09 Expenditures (Page 16) Building occupancy 304,533 276,92 Amortization 228,133 130,09 Office 129,372 54,80 Supplies 74,466 10,73 Property taxes 36,000 36,000 Purchased services 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 6,60 | | 5,436,402 | _ | 2,708,262 |
| Salaries 2,685,401 1,622,18 Physician and nurse practitioner fees 1,348,761 - Employee benefits 664,980 410,09 Expenditures (Page 16) Building occupancy 304,533 276,92 Amortization 228,133 130,09 Office 129,372 54,80 Supplies 74,466 10,73 Property taxes 36,000 36,000 Purchased services 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 6,60 | Salary costs (Page 16) | | | |
| Physician and nurse practitioner fees 1,348,761 - Employee benefits 664,980 410,09 4,699,142 2,032,27 Expenditures (Page 16) Building occupancy 304,533 276,92 Amortization 228,133 130,09 Office 129,372 54,80 Supplies 74,466 10,73 Property taxes 36,000 36,000 Purchased services 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 6,60 | | 2.685.401 | | 1.622.185 |
| Employee benefits 664,980 410,09 Expenditures (Page 16) Suilding occupancy Amortization 228,133 130,09 Office 129,372 54,80 Supplies 74,466 10,73 Property taxes 36,000 36,000 Purchased services 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 6,60 | | | | - |
| Expenditures (Page 16) Building occupancy 304,533 276,92 Amortization 228,133 130,09 Office 129,372 54,80 Supplies 74,466 10,73 Property taxes 36,000 36,00 Purchased services 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 6,60 | · | | | 410,091 |
| Expenditures (Page 16) Building occupancy 304,533 276,92 Amortization 228,133 130,09 Office 129,372 54,80 Supplies 74,466 10,73 Property taxes 36,000 36,00 Purchased services 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 6,60 | | | | |
| Building occupancy 304,533 276,92 Amortization 228,133 130,09 Office 129,372 54,80 Supplies 74,466 10,73 Property taxes 36,000 36,00 Purchased services 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 6,60 | | 4,699,142 | | 2,032,276 |
| Amortization 228,133 130,09 Office 129,372 54,80 Supplies 74,466 10,73 Property taxes 36,000 36,00 Purchased services 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 6,60 | Expenditures (Page 16) | | | |
| Office 129,372 54,80 Supplies 74,466 10,73 Property taxes 36,000 36,000 Purchased services 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 6,60 | | 304,533 | | 276,921 |
| Supplies 74,466 10,73 Property taxes 36,000 36,000 Purchased services 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 6,60 | Amortization | 228,133 | | 130,093 |
| Property taxes 36,000 36,000 Purchased services 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 6,60 | Office | 129,372 | | 54,809 |
| Property taxes 36,000 36,000 Purchased services 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 6,60 | Supplies | 74,466 | | 10,733 |
| Purchased services 26,683 46,86 Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 6,60 | | 36,000 | | 36,000 |
| Interest and bank charges 15,449 10,41 Membership dues 15,181 8,65 Staff training 9,284 6,60 | | • | | 46,862 |
| Membership dues 15,181 8,65 Staff training 9,284 6,60 | Interest and bank charges | • | | 10,411 |
| Staff training 9,284 6,60 | <u> </u> | • | | 8,656 |
| | · | • | | 6,600 |
| | | • | | 1,052 |
| Transportation 9,220 1,03 | | | | 1,035 |
| | | | _ | 8,601 |
| 850,351 591,77 | | 850,351 | | 591,773 |
| Excess (deficiency) of revenue over expenditures from operations \$(113,091) \$84,21 | Excess (deficiency) of revenue over expenditures from operations \$ | (113,091) | \$_ | 84,213 |

See accompanying notes to the financial statements.

Pacific Centre Family Services Association Statement of Changes in Net Assets Year Ended March 31

| | Unrestricted | Invested In Capital Assets | Capital Replacement Reserve | Externally Restricted | Total 2023 | Total 2022 |
|---|--------------------|----------------------------------|-----------------------------------|--------------------------|---------------|---------------|
| Balance, beginning of year | \$ (526,974) \$ | 1,507,398 \$ | 24,733 \$ | 15,827 \$ | 1,020,984 \$ | 936,771 |
| Excess (deficiency) of revenues over expenditures | 115,042 | (228,133) | - | - | (113,091) | 84,213 |
| Capital Contribution | 824,444 | (824,444) | - | - | - | - |
| Interfund transfers (Note 11) | (986,604) | 986,604 | | <u> </u> | <u> </u> | |
| Balance, end of year | \$ (574,092) \$ | 1,441,425 \$ | 24,733 \$ | 15,827 \$ | 907,893 \$ | 1,020,984 |

See accompanying notes to the financial statements.

Pacific Centre Family Services Association Statement of Cash Flows

| | 2023 | 2022 |
|-----|-----------|--|
| | | |
| | | |
| \$ | (113,091) | , |
| _ | | 130,093 |
| | 115,042 | 214,306 |
| | 1,368,446 | 759,979 |
| _ | | |
| _ | 1,483,488 | 974,285 |
| | (931,636) | (682,307) |
| | | |
| _ | (54,968) | (33,743) |
| | 496,884 | 258,235 |
| _ | 236,409 | (21,826) |
| \$_ | 733,293 | \$ 236,409 |
| | - - | \$ (113,091) 228,133 115,042 1,368,446 1,483,488 (931,636) (54,968) 496,884 236,409 |

See accompanying notes to the financial statements.

March 31, 2023

1. Nature of operations

By encouraging healthy patterns of living, Pacific Centre Family Services Association (the "Association") enhances and promotes the quality and dignity of life of individuals and families within our diverse community. The Association is incorporated under the British Columbia Society Act and is a registered charity in accordance with the Income Tax Act of Canada.

2. Summary of significant accounting policies

Basis of presentation

The Association has elected to apply the standards of Part III of the CPA Canada Handbook in accordance with Canadian accounting standards for not-for-profit organizations. The Association controls the Pacific Centre Family Services Foundation ("the Foundation") through common board members and management. As a permitted option under ASNPO, these financial statements are prepared on a non-consolidated basis.

Fund accounting

The Pacific Centre Family Services Association follows the deferral method of accounting for contributions.

The Operating Fund accounts for the Association's program delivery and administrative activities.

The Capital Asset Fund accounts for the capital assets employed in the operations of the Association.

The Capital Replacement Reserve accounts for internally restricted funds set aside by the Board for the required replacement of capital assets.

The Building Fund accounts for internally restricted funds set aside by the Board to accumulate resources for property acquisition. Interest earned on the investments held in the Building Fund are used in general operations.

Amortization

Rates and bases of amortization applied to write off the cost less estimated salvage value of capital assets over their estimated lives are as follows:

| Building | 4%, straight-line |
|-------------------------|--------------------|
| Computer hardware | 20%, straight-line |
| Furniture and equipment | 20%, straight-line |
| Medical equipment | 20%, straight-line |
| Computer software | 20% straight-line |

March 31, 2023

2. Summary of significant accounting policies (continued)

Financial instruments

The Association's financial instruments consist of cash, receivables, payables, accrued benefits and mortgage. Financial instruments are recorded at fair value on initial recognition. Investments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Association has not elected to carry any such financial instruments at fair value.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Association determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Association expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

Use of estimates

In preparing the Association's financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenue and expenses during the period. Actual results could differ from these estimates.

| 3. Capital assets | | | | | 2023 | _ | 2022 |
|--|----------------|--|---|--------------|---|-------------|--|
| | | <u>Cost</u> | Accumulated amortization | | Net <u>book value</u> | | Net <u>book value</u> |
| Land Building Capital work in progress Computer hardware Furniture and equipment Artwork Medical equipment Website Computer software | \$ - \$_ | 658,460 4,146,763 - 132,338 129,813 31,625 104,401 15,375 9,882 5,228,657 | \$ 393,194 - 97,132 35,435 - 22,568 3,075 9,882 | \$ _ _ | 658,460 \$ 3,753,569 - 35,206 94,378 31,625 81,833 12,300 - 4,667,371 | \$ <u>-</u> | 658,460 2,614,217 581,465 39,459 37,890 20,500 6,750 5,125 - |

March 31, 2023

4. Bank indebtedness

The Association has an operating line of credit with Island Savings Credit Union, authorized to a maximum of \$400,000. As of March 31, 2023, no amount was drawn on the line of credit (2022: \$nil). This line of credit bears interest at bank prime and is secured by a first floating charge over the accounts, investments, and capital assets of the Association.

The Association has an operating line of credit with Vancouver City Savings Credit Union, authorized to a maximum of \$200,000. As of March 31, 2023, the amount drawn on the line of credit was \$5,949 (2022: \$175,897). This line of credit bears interest at bank prime plus 2% and is secured by a General Security Agreement.

5. Deferred revenue

The amounts reported as deferred revenues represent those amounts that the Association has collected that do not relate to operations conducted during the current fiscal year.

| | | 2023 | 2022 |
|--|-----|--------------------------|--------------------------|
| Balance beginning of the year | \$ | 466,689 | \$ 311,640 |
| Amounts received Recognifition of deferred amounts | _ | 3,513,078 (3,289,177) | 2,604,428 (2,449,379) |
| Balance, end of year | \$_ | 690,590 | \$ 466,689 |

6. Deferred capital contributions

During the year, the Association received \$15,375 for the website, \$104,401 for medical equipment, \$723,857 (2022: \$581,365) for building renovations, \$8,092 (2022: \$30,280) for IT equipment and \$82,288 (2022: \$46,364) for furniture and equipment.

As at March 31, 2023, \$3,075 has been recognized as revenue for the website, \$52,209 (2022: \$nil) has been recognized for the building renovations, \$7,674 (2022: \$6,056) has been recognized as revenue for the IT equipment and \$25,731 (2022: \$9,273) has been recognized as revenue for the furniture and equipment, and \$20,880 (2022: \$nil) has been recognized as revenue for medical equipment.

March 31, 2023

7. Mortgage 2023 2022

VanCity Credit Union mortgage bearing interest at 4.13% with blended monthly payments of \$10,686 and maturing in May 2024. The mortgage is secured by land and building with a NBV of \$3,106,806 (2022 - \$3,272,677).

1,758,818 \$ 1,813,786

In accordance with the mortgage agreement the required principal repayments in the next year and thereafter are due as follows:

2024 56,449
Thereafter 1,702,369
\$ 1,758,818

As part of the mortgage the Association has one financial covenants, as at March 31, 2023 the Association was onside with the covenant.

8. Externally restricted

During November 2008, Pacific Centre Family Services Association participated in the delivery of the Child Sexual Abuse Symposium. The Association holds the net assets from the Child Sexual Abuse Symposium in trust, for use toward future symposiums at the discretion of the Association and the Victoria Child Abuse Prevention and Counselling Centre (formerly Mary Manning Centre). No contributions were used towards symposiums in the year (2022: \$nil). As at March 31, 2023, the net assets the Association holds in trust for the delivery of future symposiums is \$15,827 (2022: \$15,827).

| 9. Supplemental cash flow information | _ | 2023 | | 2022 |
|--|-----|-----------|-----|------------|
| Change in non-cash operating working capital | | | | |
| Receivables | \$ | 113,513 | \$ | (208, 138) |
| Prepaids | | (6,059) | | (1,464) |
| Payables and accruals | | 184,561 | | 136,927 |
| Deferred revenue | | 223,901 | | 155,047 |
| Deferred capital contributions | | 824,446 | | 642,682 |
| Accrued benefits | _ | 28,084 | _ | 34,925 |
| | \$_ | 1,368,446 | \$_ | 759,979 |

10. Interfund transfers

During the year \$1,048,115 was transferred from the Operating Fund to the Capital Fund to pay costs related to the occupancy.

March 31, 2023

11. Allocated expenses

It is the practice of the Association to allocate salaries, wages and benefits of the executive director, administrative assistant, accounting administrator and program managers to specific programs. This allocation is based on resource requirements on an individual program basis. Other administrative costs which are in support of all programs are allocated by a combination of the number of full time employees in each program and the total program revenue.

12. Economic dependence

The Association receives a significant portion of its funding from government. The ongoing operation of the Association is dependent on continuing to receive adequate levels of funding from government.

13. Risk management

In the normal course of operations, the Association is exposed to interest rate risk, and credit risk. The Association's primary risk management objective is to protect earnings and cash flow and ultimately program service longevity. Risks are managed within limits ultimately established by the Association's Board of Directors and implemented by senior management. These risks and actions taken to manage them are as follows:

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. The Association is exposed to interest rate risk related to their mortgage.

Credit risk

Credit risk arises from the possibility that a debtor is unable to discharge its obligations to the Association in a timely manner. The Association minimizes its risk through regular monitoring and follow up of its outstanding receivables.

Liquidity risk

The Association's liquidity risk represents the risk that the Association could encounter difficulty in meeting obligations associated with its financial liabilities. The Association is, therefore, exposed to liquidity risk with respect to its accounts payable, accrued benefits, and the mortgage.

14. Comparative Figures

Certain of the comparative figures for the prior year have been changes to conform to the presentation adopted for the current year.

March 31, 2023

15. Employee pension plan

The Association and certain of its employees contribute to the Municipal Pension Plan. The Plan is a multi-employer defined benefit plan. The British Columbia Pension Corporation administers the Plan, including the payment of pension benefits on behalf of employers and employees in accordance with the Public Sector Pension Plans Act and the Municipal Pension Plan Rules.

The risks and rewards associated with the Plan's unfunded liability or surplus are shared between the employers and the Plan's members and may be reflected in their future contributions. During the year the Association contributed \$187,852 (2022: \$119,864) on behalf of the employees.

Based on the most recent actuarial valuation as of December 2022, the Municipal Pension Plan is fully funded as of that date. Portions of any surplus or deficiency are not attributed to individual employers.

16. Victoria Foundation Fund

The Association established the Pacific Centre Family Services Fund, a Hosted Endowment Fund with the Victoria Foundation. The Association or others may make additional gifts to be held in perpetuity as capital of the Fund. Annual distributable returns of the Fund may be distributed as grants to registered charities or other qualified donees. The fair market value of the Fund at March 31, 2023 is \$46,601 (2022: \$47,967).

17. Remuneration

Under the British Columbia Societies Act, there is a requirement to disclose the remuneration paid to all directors, the ten highest paid employees and all contractors who are paid at least \$75,000 annually.

During the year, the Association paid no remuneration to directors.

During the year, the Association paid \$1,794,197 (2022: \$269,000) in remuneration to fourteen employees and contractors (2022: three) whose remuneration during the period was at least \$75,000.

18. Related parties

Pacific Centre Family Services Association and the Pacific Centre Family Services Foundation are related societies. The Foundation exists to support the work of the Association. During the year no transactions took place between the Association and the Pacific Centre Family Services Foundation.

Pacific Centre Family Services Association Schedule of Operations by Program Year Ended March 31, 2023

| Account | Administration | Better At Home | CHC On-going Overheads | CHC - One Time Funding | Community Counselling | COPE | FVP | INTAKE | SAIP + CYCC | S STV | Substance USE (SUP) | Worklink ESP | YG-CRED | Youth Services | Tot |
|--|--|--|--|---|--|--|---|---|---|---|---|---|---|--|--|
| | Administration | Setter At Home | Overneaus | randing | Journaling | JUPE | . VF | IITIANE | JAII - 0100 | 314 | (SUF) | WORKINK EOF | 10-OKED | . Julii Gervices | 10 |
| Trading Income | | | | | | | | | | | | | | | |
| C - Counselling Fees | \$ 300 8 | - \$ | - \$ | - \$ | 9,297 \$ | - \$ | - \$ | - \$ | - \$ | - \$ | - \$ | - \$ | - \$ | - \$ | 9,59 |
| Canadian Mental Health Association | 3,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | 3,00 |
| anadian Women's Foundation | - | - | - | - | 20,000 | - | - | - | - | 30,000 | - | - | - | - | 50,00 |
| ity of Colwood | - | - | - | - | - | 164,500 | - | - | - | - | - | - | - | - | 164,50 |
| City of Langford | - | - | | - | - | 233,294 | - | - | - | - | - | - | - | - | 233,29 |
| Community Action Initiative (CAI) | _ | | _ | - | 120,000 | - | - | _ | | - | | - | _ | - | 120,00 |
| Counselling Fees | | _ | | _ | 51,984 | _ | _ | _ | _ | _ | _ | _ | _ | _ | 51,98 |
| Oonations | 23,782 | - | - | - | 963 | - | - | - | - | - | - | _ | - | 2,014 | 26,75 |
| | | - | • | • | 503 | • | • | • | | • | • | • | - | 2,014 | |
| First West Credit union | 18,547 | - | - | | - | - | - | - | - | - | - | - | - | - | 18,54 |
| Saming Corp | - | - | - | - | 59,996 | - | - | - | - | - | - | - | - | - | 59,99 |
| lemberships | 375 | - | - | - | - | - | - | - | - | - | - | - | - | - | 37 |
| fin of Public Safety & Solicitor Ge | - | - | - | - | - | - | 33,451 | - | - | 138,228 | - | - | 150,000 | - | 321,67 |
| linistry for Children & Families | - | - | - | - | - | - | 30,351 | - | 191,771 | - | - | - | - | 296,474 | 518,59 |
| ther revenue | 9,602 | 587 | - | 3,154 | - | - | - | - | - | - | - | - | 200 | - | 13,54 |
| ecognition of deferred contributions | 109,569 | | - | - | - | - | - | - | - | - | - | - | - | - | 109,56 |
| ental Income | 36,261 | - | - | - | - | - | - | - | - | - | 1,540 | - | - | - | 37,80 |
| IBC Residence Program | 8,750 | - | | - | - | - | - | - | - | - | - | - | - | - | 8,75 |
| Inited Way | · - | 122.848 | | | | | | 30.000 | _ | | - | _ | - | | 152.84 |
| ancouver Island Health Authority | _ | -, | - | - | _ | - | - | 150,000 | _ | _ | 249,170 | - | - | - | 399,17 |
| /ictoria Foundation | | | | | 9,375 | 15,000 | | 28,125 | | | , | | | | 52,50 |
| /IHA - CHC One Time Funding | 98,594 | | 43,230 | - | - | .0,000 | _ | 20,720 | - | - | - | - | - | | 141,82 |
| /IHA - CHC One Time Funding /IHA - CHC On-Going Overheads | 30,394 | - | 40,200 | 2,942,072 | - | - | - | - | - | - | - | - | - | - | 2,942,07 |
| otal Trading Income | \$ 308,779 | 123.435 \$ | 43.230 \$ | 2,942,072 | 271.614 \$ | 412.794 \$ | 63.801 \$ | 208.125 \$ | 191.771 \$ | 168.228 \$ | 250.710 \$ | - s | 150.200 \$ | 298.489 \$ | 5,436,40 |
| otal trading income | φ 308,779 | p 1∠3,435 \$ | 43,230 \$ | 2,343,221 \$ | 211,014 Þ | 412,794 \$ | 03,0UT \$ | 200,125 \$ | 191,//1 \$ | 100,228 | 200,/10 \$ | - \$ | 150,200 \$ | 250,489 \$ | 5,435,40 |
| Cost of Sales | | | | | | | | | | | | | | | |
| dministration | \$ (248,025) | \$ 13,727 \$ | - \$ | - \$ | 33,386 \$ | 57,444 \$ | 6,638 \$ | 22,894 \$ | 20,775 \$ | 17,631 \$ | 28,072 \$ | - \$ | 16,522 \$ | 30,935 \$ | - |
| CPP Expense | 20,194 | 2,867 | - | 40,502 | 8,072 | 12,289 | 2,454 | 5,903 | 6,823 | 6,174 | 6,895 | - ' | 3,776 | 9,344 | 125,29 |
| I Expense | 7,849 | 1,186 | _ | 16,627 | 3,282 | 4,820 | 1,027 | 2,321 | 2,787 | 2,471 | 2,702 | | 1,440 | 3,562 | 50,07 |
| mployee benefits | 77,750 | 4,601 | | 65,917 | 7,483 | 22,649 | 2,526 | 6,534 | 7,048 | 7,026 | 9,495 | | 5,182 | 11,867 | 228,07 |
| mployer Health Tax | 996 | - 1,001 | | 20,251 | -,,,,,,, | - | - | - | | - ,020 | - | _ | 0,102 | | 21,24 |
| | 42,412 | 3,769 | - | 75,721 | 6,343 | 40.440 | 2,151 | 5,216 | 5,826 | 5,800 | 7,884 | - | 4,457 | 0.050 | 187,85 |
| lunicipal Pension Plan | 42,412 | 3,709 | - | | 0,343 | 18,419 | 2,131 | 5,210 | 3,020 | 5,000 | 1,004 | - | 4,437 | 9,853 | |
| hysician & NP Costs | - | - | - | 1,348,764 | - | - | - | - | - | - | - | - | - | - | 1,348,76 |
| lick Bank | - | - | - | 13,364 | - | - | - | - | - | - | - | - | - | - | 13,36 |
| /acation Pay | - | - | - | 12,032 | - | - | - | - | - | - | - | - | - | - | 12,03 |
| Nages & Salaries | 185,121 | 71,493 | - | 958,901 | 197,109 | 230,923 | 46,533 | 145,980 | 128,060 | 117,094 | 168,230 | - | 108,412 | 200,328 | 2,558,18 |
| WCB Expense | 2,013 | 399 | - | 9,610 | 692 | 1,956 | 220 | 565 | 576 | 622 | 833 | - | 424 | 1,050 | 18,959 |
| Total Cost of Sales | \$ 88,310 | \$ 98,042 \$ | - \$ | 2,561,689 \$ | 256,368 \$ | 348,500 \$ | 61,549 \$ | 189,413 \$ | 171,896 \$ | 156,819 \$ | 224,110 \$ | - \$ | 140,214 \$ | 266,940 \$ | 4,563,849 |
| Gross Profit | \$ 220,469 | \$ 25,393 \$ | 43,230 \$ | 383,537 \$ | 15,246 \$ | 64,294 \$ | 2,252 \$ | 18,712 \$ | 19,876 \$ | 11,409 \$ | 26,600 \$ | - \$ | 9,986 \$ | 31,549 \$ | 872,553 |
| Operating Expenses | | | | | | | | | | | | | | | |
| Accounting & Legal | \$ (2,145) | 513 \$ | - \$ | 12,202 \$ | 844 \$ | 3,022 \$ | 285 \$ | 1,223 \$ | 789 \$ | 786 \$ | 1,064 \$ | 55 \$ | 507 A | 1,330 \$ | 20,55 |
| | | | | | | | | | , | | | | 587 \$ | | |
| Advertising & Promotions | | φ 515 φ - | - Ψ | | 044 \$ - | | | 1,220 ¢ | | | - | | 587 \$ | 1,330 \$ | |
| | 766 | , 515 ¢ | - | 205 | | - | - | - | - | - | | - | 587 \$ | - | 97 |
| Amortization Expense | 766 228,133 | - | - | 205 | - | | | - | - | - | - - 6 524 | - | - | - | 97 228,13 |
| Amortization Expense Building Occupancy | 766 | - - 706 | - - - | 205 - 181,326 | | - - 3,967 | 392 | 1,495 | - - 5,932 | - 890 | - - 6,524 | - - 76 | 587 \$ - - 807 | - - 1,828 | 97 228,13 196,45 |
| mortization Expense duilding Occupancy Change Management - CHC | 766 228,133 (8,651) | - - 706 - | - - - | 205 - 181,326 9,386 | - 1,160 - | - | - | - - 1,495 - | - 5,932 - | - | - | - - 76 | - - 807 - | - - 1,828 - | 97 228,13 196,45 9,38 |
| umortization Expense suilding Occupancy Change Management - CHC computerTechnical | 766 228,133 | - | - · · · · · · · · · · · · · · · · · · · | 205 - 181,326 9,386 22,226 | - | - - 3,967 - 4,332 | - 392 - 406 | - | - | 890 - 1,170 | - - 6,524 - 1,570 | - | - | - | 97 228,13 196,45 9,38 43,09 |
| mortization Expense uillding Occupancy change Management - CHC computer Technical MR Software | 766 228,133 (8,651) - 5,789 | - - 706 - | - - - - - - 9,855 | 205 - 181,326 9,386 | - 1,160 - | - | - | - - 1,495 - | - 5,932 - | - | - | - - 76 | - - 807 - | - - 1,828 - | 97 228,13 196,45 9,38 43,09 33,26 |
| mortization Expense uilding Occupancy change Management - CHC computerTechnical tMR Software cquipment lease | 766 228,133 (8,651) - 5,789 - 2,078 | - - 706 - | - · · · · · · · · · · · · · · · · · · · | 205 - 181,326 9,386 22,226 | - 1,160 - | - | - | - - 1,495 - | - 5,932 - | - | - | - - 76 | - - 807 - | - - 1,828 - | 97 228,13 196,45 9,38 43,09 33,26 2,07 |
| mortization Expense uilding Occupancy hange Management - CHC computerTechnical MR Software quipment lease lonorarium | 766 228,133 (8,651) - 5,789 - 2,078 200 | - - 706 - | - - - - - 9,855 - | 205 - 181,326 9,386 22,226 | - 1,160 - | - | - | - - 1,495 - | - 5,932 - | - | - | - - 76 | - - 807 - | - - 1,828 - | 97 228,13 196,45 9,38 43,09 33,26 2,07 |
| mortization Expense uilding Occupancy hange Management - CHC omputerTechnical MR Software quipment lease onorarium | 766 228,133 (8,651) - 5,789 - 2,078 | - - 706 - | - · · · · · · · · · · · · · · · · · · · | 205 - 181,326 9,386 22,226 23,409 - - | - 1,160 - | - | - | - - 1,495 - | - 5,932 - | - | - | - - 76 | - - 807 - | - - 1,828 - | 97 228,13 196,45 9,38 43,09 33,26 2,07 |
| mortization Expense iuiding Occupancy inding Management - CHC computer Technical MR Software quipment lease lonoranium issurance | 766 228,133 (8,651) - 5,789 - 2,078 200 | - - 706 - | - - - - - 9,855 - | 205 - 181,326 9,386 22,226 | - 1,160 - | - | - | - - 1,495 - | - 5,932 - | - | - | - - 76 | - - 807 - | - - 1,828 - | 97 228,13 196,45 9,38 43,09 33,26 2,07 20 8,49 |
| mortization Expense uilding Occupancy hange Managament - CHC tomputerTechnical MR Software quipment lease lonorarium susurance terest and Bank Charges | 766 228,133 (8,651) - 5,789 - 2,078 200 8,449 | - - 706 - 773 - - - | - - - - 9,855 - - - 50 | 205 - 181,326 9,386 22,226 23,409 - - | - 1,160 - 1,209 - - - - - 528 | - 4,332 - - - - - 10 | - | - - 1,495 - | - 5,932 - 1,171 - - - - 1 | - | - | - - 76 | - 807 - 823 - - - | 1,828 - 1,963 - - - - - | 97 228,13 196,45 9,38 43,09 33,26 2,07 20 8,49 7,80 |
| mortization Expense uilding Occupancy hange Managament - CHC omputerTechnical MR Software quipment lease onorarium surrance sterest and Bank Charges anitorial | 766 228,133 (8,651) - 5,789 - 2,078 200 8,449 617 2,671 | - 706 - 773 - - - - - 1,450 | - - - - 9,855 - - - 50 | 205 - 181,326 9,386 22,226 23,409 - - - 6,642 | - 1,160 - 1,209 - - | - 4,332 - - - - | - 406 - - - - - | 1,495 - 1,627 - - - | - 5,932 - 1,171 - - - | - 1,170 - - - - - | - 1,570 - - - - - | - - 76 - - 38 - - - - | - - 807 - | - - 1,828 - | 97 228,13 196,45 9,38 43,09 33,26 2,07 20 8,49 7,80 71,07 |
| mortization Expense uilding Occupancy hange Managapement - CHC omputer Technical MR Software quipment lease onorarium surance terest and Bank Charges anitorial leals | 766 228,133 (8,651) - 5,789 - 2,078 200 8,449 617 | - - 706 - 773 - - - | 9,855 - - - 50 5 | 205 - 181,326 9,386 22,226 23,409 - - - 6,642 39,276 | 1,160 - 1,209 - - - - - 528 2,327 | - 4,332 - - - - - 10 | - 406 - - - - - | 1,495 - 1,627 - - - | - 5,932 - 1,171 - - - - 1 | - 1,170 - - - - - | - 1,570 - - - - - | - - 76 - - 38 - - - - | - 807 - 823 - - - | 1,828 - 1,963 - - - - - | 97 228,13 196,45 9,38 43,09 33,26 2,07 20 8,49 7,80 71,07 |
| mortization Expense uilding Occupancy hange Management - CHC omputer Technical MR Software quipment lease onorarium surance terest and Bank Charges anitorial leals ledics | 766 228,133 (8,651) - 5,789 - 2,078 200 8,449 617 2,671 432 | 706 773 - - - - 1,450 428 | 9,855 - - 50 5 | 205 | - 1,160 - 1,209 - - - - - 528 | - 4,332 - - - - 10 7,654 - | - 406 - - - - - | 1,495 - 1,627 - - - - - 2,578 | - 5,932 - 1,171 - - - - 1 | 1,170 - - - - - 2,207 | 1,570 - - - - - - - 3,476 - | - - 76 - - 38 - - - - | - 807 - 823 - - - | 1,828 - 1,963 - - - - - | 97 228,13 196,45 9,38 43,09 33,26 2,07 20 8,49 7,80 71,07 85 8,71 |
| mortization Expense uilding Occupancy hange Managament - CHC omputerTechnical MR Software quipment lease onorarium surrance terest and Bank Charges anitorial leals ledical Supplies lembership - Dues & Subscriptions | 766 228,133 (8,651) 5,789 - 2,078 200 8,449 617 2,671 432 - 3,570 | 706 - 7773 - - - - 1,450 428 - 208 | 9,855 - - - 50 5 | 205 181,326 9,386 22,226 23,409 - - - 6,642 39,276 - 8,257 8,888 | 1,160 - 1,209 - - - - 528 2,327 - | - 4,332 - - - - 10 7,654 - - 528 | - 406 - - - - - | 1,495 - 1,627 - - - | 5,932 | - 1,170 - - - - - | 1,570 - - - - - - 3,476 - - 79 | - - 76 - - 38 - - - - | - 807 - 823 - - - - 1,602 - - | 1,828 - 1,963 - - - - - 3,720 | 97 228,13 196,45 9,38 43,09 33,26 2,07 20 8,49 7,80 71,07 85 8,71 |
| mortization Expense uilding Occupancy hange Managament - CHC omputerTechnical MR Software quipment lease onorarium surance iterest and Bank Charges anitorial leals ledical Supplies lembership - Dues & Subscriptions lilleage | 766 228,133 (8,651) 5,789 - 2,078 200 8,449 617 2,671 432 - 3,570 189 | - 706 - 773 - - - - 1,450 428 - 208 1,594 | 9,855 - - 50 5 - - 454 1,298 | 205 | 1,160 - 1,209 - - - 528 2,327 - - - | - 4,332 - - - - 10 7,654 - - 528 2,452 | -406 - - - - - - 784 - - | 1,495 - 1,627 - - - - 2,578 - - 500 | 5,932 - 1,171 - - - - 1 3,213 - - - 158 | 1,170 - - - - - 2,207 - - 100 | 1,570 - - - - - 3,476 - - 79 | - - 76 - - 38 - - - - | 807 - 823 - - - - 1,602 - - 213 | 1,828 1,963 - - - - - 3,720 - - - 1,373 | 97 228,13 196,44 9,38 43,09 33,22 2,07 20 8,49 7,80 71,07 85 8,71 |
| mortization Expense uilding Occupancy hange Managament - CHC omputer Technical MR Software quipment lease onorarium surance terest and Bank Charges anitorial leals edical Supplies lembership - Dues & Subscriptions lilleage fffice Supplies | 766 228,133 (8,651) - 5,789 - 2,078 200 8,449 617 2,671 432 - 3,570 189 3,464 | 706 - 7773 - - - - 1,450 428 - 208 | 9,855 - - 50 5 - - 454 1,298 - 8,842 | 205 181,326 9,386 22,226 23,409 - - 6,642 39,276 - 8,257 8,898 1,308 11,223 | 1,160 - 1,209 - - - - 528 2,327 - | - 4,332 - - - - 10 7,654 - - 528 | - 406 | 1,495 - 1,627 - - - - - 2,578 | 5,932 | 1,170 - - - - - 2,207 | 1,570 - - - - - - 3,476 - - 79 | - - 76 - - 38 - - - - | - 807 - 823 - - - - 1,602 - - | 1,828 - 1,963 - - - - - 3,720 | 97 228,1: 196,44 9,38 43,00 33,26 2,07 20 8,48 71,07 88 8,71 15,16 7,66 27,62 |
| mortization Expense uilidization Cocupancy hange Management - CHC omputer Technical MR Software quipment lease onorarium surance terest and Bank Charges anitorial eatis edical Supplies edical Supplies lieage fifice Supplies ostage & Courier | 766 228,133 (8,651) - 5,789 - 2,078 200 8,449 617 2,671 432 - 3,570 189 3,464 1,914 | - 706 - 773 - - - - 1,450 428 - 208 1,594 77 | 9,855 - - 9,855 - - 50 5 - 454 1,298 - 8,842 193 | 205 | 1,160 - 1,209 - - - 528 2,327 - - - | - 4,332 - - - - 10 7,654 - - 528 2,452 | -406 - - - - - - 784 - - | 1,495 - 1,627 - - - - 2,578 - - 500 | 5,932 - 1,171 - - - - 1 3,213 - - - 158 635 | 1,170 - - - - - 2,207 - - 100 | 1,570 - - - - - 3,476 - - 79 340 942 | - - 76 - - 38 - - - - | 807 - 823 - - - - 1,602 - - 213 | 1,828 1,963 - - - - - 3,720 - - - 1,373 | 97 228,13 196,48 9,38 43,09 33,26 2,07 7,80 71,07 88,71 15,18 7,64 27,66 27,76 |
| mortization Expense uilding Occupancy hange Management - CHC omputer Technical MR Software upipment lease onorarium surance terest and Bank Charges anitorial eals edical Supplies embership - Dues & Subscriptions lieage ffice Supplies postage & Courier urchased Services | 766 228,133 (8,651) - 5,789 - 2,078 200 8,449 617 2,671 432 - 3,570 189 3,464 | - 706 - 773 - - - - 1,450 428 - 208 1,594 | 9,855 - - 50 5 - - 454 1,298 - 8,842 | 205 181,326 9,386 22,226 23,409 - - 6,642 39,276 - 8,257 8,898 1,308 11,223 | 1,160 - 1,209 - - - 528 2,327 - - - | 4,332 | - 406 | 1,495 - 1,627 - - - - 2,578 - - 500 | 5,932 - 1,171 - - - - 1 3,213 - - - 158 | 1,170 - - - - - 2,207 - - 100 | 1,570 - - - - - 3,476 - - 79 | - - 76 - - 38 - - - - | 807 - 823 - - - - 1,602 - - 213 | 1,828 1,963 - - - - - 3,720 - - - 1,373 | 97 228,12 196,45 9,38 43,09 33,22 2,07 20 7,80 71,07 85 8,71 15,18 7,64 27,62 2,762 2,762 |
| mortization Expense uilding Occupancy hange Management - CHC omputerTechnical MR Software quipment lease onorarium surance terest and Bank Charges anitorial eals edical Supplies embership - Dues & Subscriptions illeage ffice Supplies ostage & Courier urchased Services ent Expenses - LBC | 766 228,133 (8,651) 5,789 - 2,078 200 8,449 617 2,671 432 3,570 189 3,464 1,914 1,907 - | - 706 - 773 - - - - 1,450 428 - 208 1,594 77 | 9,855 - - 9,855 - - 50 5 - 454 1,298 - 8,842 193 | 205 | 1,160 - 1,209 - - - 528 2,327 - - - | - 4,332 - - - - 10 7,654 - - 528 2,452 | - 406 | 1,495 - 1,627 - - - - 2,578 - - 500 | 5,932 - 1,171 - - - - 1 3,213 - - - 158 635 | 1,170 - - - - - 2,207 - - 100 | 1,570 - - - - - 3,476 - - 79 340 942 | - - 76 - - 38 - - - - | 807 - 823 - - - - 1,602 - - 213 | 1,828 1,963 - - - - - 3,720 - - - 1,373 | 97 228,13 196,48 9,38 43,09 33,26 2,07 71,00 8,49 71,00 8,71 15,16 27,62 27,62 2,75 26,1,68 |
| mortization Expense uilding Occupancy uilding Occupancy anage Management - CHC omputerTechnical MR Software ujupment lease onorarium surance terest and Bank Charges unitorial eals edical Supplies embership - Dues & Subscriptions illeage ffice Supplies stage & Courier urchased Services ent Expenses - LBC | 766 228,133 (8,651) - 5,789 - 2,078 200 8,449 617 2,671 432 - 3,570 189 3,464 1,914 | - 706 - 773 - - - - 1,450 428 - 208 1,594 77 | 9,855 - - 9,855 - - 50 5 - 454 1,298 - 8,842 193 | 205 | 1,160 - 1,209 - - - 528 2,327 - - - | 4,332 | - 406 | 1,495 - 1,627 - - - - 2,578 - - 500 | 5,932 - 1,171 - - - - 1 3,213 - - - 158 635 | 1,170 - - - - - 2,207 - - 100 | 1,570 - - - - - 3,476 - - 79 340 942 | - - 76 - - 38 - - - - | 807 - 823 | 1,828 1,963 - - - - - 3,720 - - - 1,373 | 97 228,13 196,48 9,38 43,09 33,26 2,07 71,00 8,49 71,00 8,71 15,16 27,62 27,62 2,75 26,1,68 |
| mortization Expense uilding Occupancy hange Managament - CHC omputer Technical MR Software quipment lease onorarium surance surance terest and Bank Charges anitorial leals ledical Supplies ledical Supplies ledical Supplies ostage & Courier urchased Services ent Expenses - LBC epair & Maintenance | 766 228,133 (8,651) 5,789 - 2,078 200 8,449 617 2,671 432 3,570 189 3,464 1,914 1,907 - | - 706 - 773 - - - - 1,450 428 - 208 1,594 77 | 9,855 - - 9,855 - - 50 5 - 454 1,298 - 8,842 193 | 205 | 1,160 - 1,209 - - - 528 2,327 - - - | 4,332 | - 406 | 1,495 - 1,627 - - - - 2,578 - - 500 | 5,932 - 1,171 - - - - 1 3,213 - - - 158 635 | 1,170 - - - - - 2,207 - - 100 | 1,570 - - - - - 3,476 - - 79 340 942 | - - 76 - - 38 - - - - | 807 - 823 | 1,828 1,963 - - - - - 3,720 - - - 1,373 | 97 228,13 196,45 9,38 43,09 33,26 2,07 20 8,49 7,80 71,07 85 8,71,17 15,18 7,64 27,62 2,75 2,6,68 21,09 1,73 |
| mortization Expense uilding Occupancy hange Managament - CHC omputer Technical MR Software quipment lease onorarium surance terest and Bank Charges anitorial leals ledical Supplies lembership - Dues & Subscriptions lileage fffice Supplies ostage & Courier urchased Services ent Expenses - LBC leapir & Maintenance etro Pay Account | 766 228,133 (8,651) 5,789 - 2,078 200 8,449 617 2,671 432 - 3,570 189 3,464 1,914 1,907 | 706 - 773 - - - - 1,450 428 - 208 1,594 77 - 18,486 | 9,855 - - 9,855 - - 50 5 - 454 1,298 - 8,842 193 | 205 181,326 9,386 22,226 23,409 - - 6,642 39,276 - 8,257 8,898 1,308 11,223 633 870 - | 1,160 - 1,209 - - - 528 2,327 - - - 14 192 - - | 4,332 | - 406 | 1,495 - 1,627 - - - - 2,578 - - 500 - 566 - - | 5,932 - 1,171 - - - 1 3,213 - - - 158 635 - 1,220 - | 1,170 - - - - - 2,207 - - - 100 - - 132 - - | 1,570 - - - - - 3,476 - - 79 340 942 - - 1,220 | - - 76 - - 38 - - - - | 807 - 823 - - - - 1,602 - - 213 | 1,828 - 1,963 - - - - 3,720 - - - 1,373 240 | 97 228,13 196,45 9,38 43,09 33,26 2,07 20 8,49 71,07 8,5 8,71 15,18 7,64 27,62 2,7,75 26,68 21,09 1,73 117,82 |
| unortization Expense uiuliding Occupancy rhange Management - CHC computer Technical MR Software riquipment lease conorarium surance surance surance surance surance leais leais leais leais Supplies leatical Supplies leatical Supplies sostage & Courier rurchased Services tent Expenses - LBC tepair & Maintenance leator By Account eccurity | 766 228,133 (8,651) 5,789 - 2,078 200 8,449 617 2,671 432 - 3,570 189 3,464 1,914 1,907 - 1,738 3,472 1,119 | 706 - 7773 - - - - 1,450 428 - 208 1,594 77 - 18,486 - - - 3,757 | 9,855 - - 9,855 - - 50 5 - 454 1,298 - 8,842 193 | 205 181,326 9,386 22,226 23,409 - - 6,642 39,276 - 8,257 8,888 1,308 11,223 633 870 - - 40,263 | 1,160 - 1,209 - - - 528 2,327 - - - 14 192 - - - - | 4,332 | - 406 | - 1,495 - 1,627 | 5,932 - 1,171 - - - 1 3,213 - - - 158 635 - 1,220 | 1,170 - - - - 2,207 - - 100 - 132 - - - - | 1,570 | - - 76 - - 38 - - - - | 807 - 823 | 1,828 - 1,963 - - - - 3,720 - - - 1,373 240 - - - - - - - - - - - - - - - - - - - | 97 228,13 196,44 9,38 43,09 33,22 2,07 20 71,07 8,71 15,18 7,64 27,62 2,75 26,68 21,09 1,73 117,82 |
| mortization Expense uilding Occupancy hange Managament - CHC omputerTechnical MR Software quipment lease onorarium surance sterest and Bank Charges anitorial leals ledical Supplies ledical Supplies lembership - Dues & Subscriptions lileage ffice Supplies sostage & Courier urchased Services ent Expenses - LBC epair & Maintenance etro Pay Account ecurity envice Charges and Fees | 766 228,133 (8,651) 5,789 - 2,078 200 8,449 617 2,671 432 - 3,570 189 3,464 1,914 1,907 - 1,738 3,472 1,119 3,163 | 706 - 773 - - - - 1,450 428 - 208 1,594 77 - 18,486 | 9,855 - - 9,855 - - 50 5 - 454 1,298 - 8,842 193 | 205 181,326 9,386 22,226 23,409 - - 6,642 39,276 - 8,257 8,898 1,308 11,223 633 870 - - 40,263 - 3,922 | 1,160 - 1,209 - - - 528 2,327 - - 14 192 - - 7,006 | - 4,332 10 7,654 528 2,452 1,086 21,090 13,886 59 | - 406 | 1,495 - 1,627 - - - - 2,578 - - 500 - - - - - - - - - - - - - - - - | 5,932 - 1,171 - - - 1 3,213 - - 158 635 - 1,220 - 2,905 - | 1,170 - - - - - 2,207 - - - 100 - - 132 - - | 1,570 - - - - 3,476 - - 79 340 942 - 1,220 - 4,889 - 34 | - - 76 - - 38 - - - - | 807 - 823 | 1,828 - 1,963 - - - - 3,720 - - - 1,373 240 | 97 228,13 196,44 9,38 43,95 33,22 2,07 20,07 8,44 71,07 85 8,71 15,18 21,08 21,08 21,08 1,77,84 117,82 1,17,82 |
| mortization Expense uilding Occupancy hange Management - CHC tomputerTechnical MR Software quipment lease lonorarium surance terest and Bank Charges anitorial feals fedical Supplies fembership - Dues & Subscriptions flieage Uffice Supplies ostage & Courier rurchased Services tent Expenses - LBC tepair & Maintenance tetro Pay Account recurity recivice Charges and Fees torage | 766 228,133 (8,651) - 5,789 - 2,078 200 8,449 617 2,671 432 - 3,570 189 3,464 1,914 1,907 - 1,738 3,472 1,119 3,163 2,282 | 706 - 773 - - - - 1,450 428 - 208 1,594 77 - 18,486 - - 3,757 | 9,855 - - 50 5 - - 454 1,298 - 8,842 193 2,980 - - - | 205 181,326 9,386 22,226 23,409 - - 6,642 39,276 - 8,257 8,898 1,308 11,223 633 870 - - 40,263 - 3,922 516 | 1,160 - 1,209 - - - 528 2,327 - - - 14 192 - - - - | - 4,332 | - 406 | - 1,495 - 1,627 | 5,932 - 1,171 - - - 1 3,213 - - - 158 635 - 1,220 - - 2,905 - 24 500 | 1,170 - - - - 2,207 - - 100 - - 132 - - - - 2,327 - - 2,327 - - - - - - - - - - - - - - - - - - - | 1,570 - - - - 3,476 - - 79 340 942 - - 1,220 - 4,889 - 34 500 | - - 76 - - 38 - - - - | 807 - 823 | 1,828 - 1,963 - - - - 3,720 - - - 1,373 240 - - - - - - - - - - - - - - - - - - - | 97 228,13 196,44 9,33 43,09 33,22 2,00 20 8,44 7,88 7,76 27,62 27,62 21,09 1,73 117,83 117,83 117,76 4,77 |
| mortization Expense uilding Occupancy hange Managament - CHC omputer Technical MR Software quipment lease onorarium surance surance surance surance surance leais leais leais leais Supplies ledical Supplies ledical Supplies ostage & Courier urchased Services ent Expenses - LBC epair & Maintenance etro Pay Account ecurity ervice Charges and Fees torage | 766 228,133 (8,651) 5,789 - 2,078 200 8,449 617 2,671 432 - 3,570 189 3,464 1,914 1,907 - 1,738 3,472 1,119 3,163 2,282 7,559 | 706 - 7706 - 7773 - - - 1,450 428 - 208 1,594 77 - - 18,486 - - - 13,757 - - 13 | 9,855 - - 9,855 - - 50 5 - 454 1,298 - 8,842 193 | 205 - 181,326 9,386 22,226 23,409 6,642 39,276 - 8,257 8,898 1,308 11,223 633 870 40,263 - 3,922 516 47,095 | 1,160 - 1,209 - - - 528 2,327 - - - 14 192 - - - - - - - - - - - - - - - - - - - | - 4,332 10 7,654 528 2,452 1,086 21,090 13,886 59 500 751 | - 406 | 1,495 -1,627 | 5,932 -1,171 | 1,170 - - - - 2,207 - - 100 - 132 - - - - 7,944 - 23 | 1,570 | - 76 - 38 - - - - - - 1114 - - - - - - - - - - - | 807 - 823 | 1,828 - 1,963 - - - - 3,720 - - - 1,373 240 - - - - - 15,244 - - - - - - - - - - - - - - - - - - | 9 228,1: 196,4: 9,3: 43,0: 33,2: 2,0: 8,4: 7,8: 8,7: 7,6: 27,6: 27,7: 26,6: 21,0: 1,7: 4,7: 65,7 |
| mortization Expense uilding Occupancy hange Management - CHC computer Technical MR Software quipment lease lonorarium susurance nterest and Bank Charges anitorial feals fedical Supplies fedical Supplies fedical Supplies for Supplies for Supplies tostage & Courier urchased Services tent Expenses - LBC tepair & Maintenance tetro Pay Account ecurity ervice Charges and Fees torage upplies elephone | 766 228,133 (8,651) - 5,789 - 2,078 200 8,449 617 2,671 432 - 3,570 189 3,464 1,914 1,907 - 1,738 3,472 1,119 3,163 2,282 7,559 2,496 | 706 - 773 - - - - 1,450 428 - 208 1,594 77 - 18,486 - - 3,757 | 9,855 - - 50 5 - - 454 1,298 - - 8,842 193 2,980 - - - - - - | 205 181,326 9,386 22,226 23,409 6,642 39,276 - 8,257 8,898 1,308 11,223 633 870 - 40,263 - 3,922 516 47,095 18,016 | 1,160 - 1,209 - - - 528 2,327 - - 14 192 - - - - 7,006 - 314 - - | - 4,332 10 7,654 528 2,452 1,086 21,090 13,886 59 500 751 4,262 | - 406 | 1,495 - 1,627 - - - - 2,578 - - 500 - - - - - - - - - - - - - - - - | 5,932 - 1,171 - - - 1 3,213 - - 158 635 - 1,220 - 2,905 - 24 500 607 1,768 | 1,170 - - - - 2,207 - - 100 - 132 - - - - 23 - 247 1,014 | 1,570 - - - - 3,476 - - 79 340 942 - 1,220 - - 4,889 - 34 500 428 2,092 | - - 76 - - 38 - - - - | 807 - 823 | 1,828 - 1,963 - - - - 3,720 - - - 1,373 240 - - - - - 15,244 - - - - - - - - - - - - - - - - - - | 9: 228,1: 196,4: 9,3: 43,0: 33,2: 2,0: 20, 33,2: 2,0: 36,4: 7,8: 71,0: 36,7: 15,1: 7,6: 27,6: 21,0: 1,7: 4,7: 4,7: 5,7: 1,1: 7,6: 4,7: 35,7: 35,7: 35,7: 35,7: 35,7: 35,7: 35,7: 19,2: 19,2: 228,1: 22 |
| umortization Expense Building Occupancy Change Management - CHC Computer Technical MR Software Equipment lease Identification Interest and Bank Charges Inantiorial Ideals | 766 228,133 (8,651) 5,789 - 2,078 200 8,449 617 2,671 432 - 3,570 189 3,464 1,914 1,907 - 1,738 3,472 1,119 3,163 2,282 7,559 | 706 - 7773 | 9,855 - - 50 5 - - 454 1,298 - 8,842 193 2,980 - - - | 205 | 1,160 - 1,209 - - - 528 2,327 - - - 14 192 - - - - - - - - - - - - - - - - - - - | - 4,332 10 7,654 528 2,452 1,086 21,090 13,886 59 500 751 | - 406 | 1,495 -1,627 | 5,932 -1,171 | 1,170 - - - - 2,207 - - 100 - 132 - - - - 7,944 - 23 | 1,570 | - 76 - 38 - - - - - - 1114 - - - - - - - - - - - | 807 - 823 | 1,828 - 1,963 - - - - 3,720 - - - 1,373 240 - - - - - 15,244 - - - - - - - - - - - - - - - - - - | 97 228,13 196,44 9,38 43,09 33,26 2,07 20 8,45 71,07 88,77 15,18 7,64 27,65 21,09 11,73 117,82 1,117 7,64 4,77 65,76 |
| umortization Expense suiding Occupancy Change Management - CHC ComputerTechnical EMR Software equipment lease donorarium surance naterest and Bank Charges anitorial Alee Membership - Dues & Subscriptions Alleiage United Supplies Aleedical Supplies Postage & Courier Purchased Services Rent Expenses - LBC Repair & Maintenance Retro Pay Account Security Security Service Charges and Fees Storage Supplies Postage & Courier Purchased Services Cetro Pay Account Security Security Security Security Service Charges and Fees Storage Supplies "elephone Training & Development Travel" | 766 228,133 (8,651) - 5,789 - 2,078 200 8,449 617 2,671 432 - 3,570 189 3,464 1,914 1,907 - 1,738 3,472 1,119 3,163 2,282 7,559 2,496 | 706 - 7706 - 7773 - - - 1,450 428 - 208 1,594 77 - - 18,486 - - - 13,757 - - 13 | 9,855 - - - - - - - - - - - - - - - - - - | 205 181,326 9,386 22,226 23,409 6,642 39,276 - 8,257 8,898 1,308 11,223 633 870 - 40,263 - 3,922 516 47,095 18,016 | 1,160 - 1,209 - - - 528 2,327 - - 14 192 - - - - 7,006 - 314 - - | - 4,332 10 7,654 528 2,452 1,086 21,090 13,886 59 500 751 4,262 | - 406 | 1,495 -1,627 | 5,932 - 1,171 - - - 1 3,213 - - 158 635 - 1,220 - 2,905 - 24 500 607 1,768 | 1,170 - - - - 2,207 - - 100 - 132 - - - - 23 - 247 1,014 | 1,570 - - - - 3,476 - - 79 340 942 - 1,220 - - 4,889 - 34 500 428 2,092 | - 76 - 38 - - - - - - 1114 - - - - - - - - - - - | 807 - 823 | 1,828 - 1,963 - - - - 3,720 - - - 1,373 240 - - - - - 15,244 - - - - - - - - - - - - - - - - - - | 97 228,13 196,45 9,38 43,09 33,26 2,07 7,80 7,80 77,80 77,80 77,64 27,62 2,75 26,68 21,09 1,73 117,82 1,11 7,64 4,79 65,75 35,76 9,28 |
| Advertising & Promotions Amortization Expense Building Occupancy Change Management - CHC Computer Technical EMR Software Equipment lease Honorarium Insurance Interest and Bank Charges Ianitorial Meals Medical Supplies Medical Supplies Membership - Dues & Subscriptions Mileage United Supplies Membership - Dues & Subscriptions Mileage United Supplies Postage & Courier Purchased Services Rent Expenses - LBC Repair & Maintenance Retro Pay Account Security Service Charges and Fees Storage Supplies Telephone Training & Development Training & Development Training & Development Teres Total Course Telephone Teres Telephone Teres Telephone Telephone Teres Telephone Telephone Teres Telephone | 766 228,133 (8,651) - 5,789 - 2,078 200 8,449 617 2,671 432 - 3,570 189 3,464 1,914 1,907 - 1,738 3,472 1,119 3,163 2,282 7,559 2,496 20 | 706 - 7073 | 9,855 - - 50 5 - - 454 1,298 - - 8,842 193 2,980 - - - - - - - - - - - - - - - - - - - | 205 181,326 9,386 22,226 23,409 6,642 39,276 - 8,257 8,898 1,308 11,223 633 870 40,263 - 3,922 516 47,095 18,016 1,881 1,067 | 1,160 - 1,209 - - - 528 2,327 - - - 14 192 - - - - 7,006 - 314 - - - - - - - - - - - - - - - - - - - | - 4,332 | - 406 | 1,495 -1,627 | 5,932 - 1,171 - - - - 1 3,213 - - - 158 635 - 1,220 - - 2,905 - 24 500 607 1,768 700 - | 1,170 | 1,570 - - - 3,476 - 79 340 942 - 1,220 - 4,889 - 34 500 428 2,092 400 - | - 76 - 38 - - - - 114 - - - - - - - - - - - - - - | 807 - 823 | 1,828 - 1,963 - - - - 3,720 - - - 1,373 240 - - - - 15,244 - 42 - 1,088 1,720 400 - | 97: 228,13: 196,45 9,38: 43,099 33,26- 2,07: 200 8,499 7,800 71,07: 85: 8,71' 15,18: 7,64 27,62: 2,75: 26,68: 21,099 1,73: 117,82: 1,111 7,644 4,79' 65,75 35,76' 9,28: 1,57: 8,07' |
| mortization Expense uilding Occupancy hange Managament - CHC computerTechnical MR Software quipment lease lonorarium surance surance sterest and Bank Charges anitorial leals ledical Supplies ledical Supplies ledical Supplies ostage & Courier furchased Services ent Expenses - LBC leppair & Maintenance lettor Pay Account lecurity ervice Charges and Fees lorage uppplies elephone raivel is services elephone | 766 228,133 (8,651) - 5,789 - 2,078 200 8,449 617 2,671 432 - 3,570 189 3,464 1,914 1,907 - 1,738 3,472 1,119 3,163 2,282 7,559 2,496 | 706 - 7073 | 9,855 - - - - - - - - - - - - - - - - - - | 205 | 1,160 - 1,209 - - - 528 2,327 - - 14 192 - - - - 7,006 - 314 - - | - 4,332 10 7,654 528 2,452 1,086 21,090 13,886 59 500 751 4,262 | - 406 | 1,495 -1,627 | 5,932 - 1,171 - - - 1 3,213 - - 158 635 - 1,220 - 2,905 - 24 500 607 1,768 | 1,170 | 1,570 - - - - 3,476 - - 79 340 942 - 1,220 - - 4,889 - 34 500 428 2,092 | - 76 - 38 - - - - - - 1114 - - - - - - - - - - - | 807 - 823 | 1,828 - 1,963 - - - - 3,720 - - - 1,373 240 - - - - - 15,244 - - - - - - - - - - - - - - - - - - | 97 228,13 196,45 9,38 43,09 33,26 2,07 7,80 7,80 77,80 77,80 77,64 27,62 2,75 26,68 21,09 1,73 117,82 1,11 7,64 4,79 65,75 35,76 9,28 |